CONTACT NORTH Online Learning Apprentissage en ligne

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INTERIM REPORT Q1 - 2020-2021

July 31, 2020

As a community-based organization, Contact North | Contact Nord helps underserved Ontarians in 600 small, rural, remote, Indigenous and Francophone communities get jobs by making it possible for them to access education and training without leaving their communities.





A Community-Based Organization Which Helps Underserved Ontarians in



GET JOBS by Making It Possible for Them to Access Online Education and Training Without Leaving Their Communities by Providing

- 5 Local Support Services for Ontarians Delivered at 116 Locations (Online Learning Centres) and the Student Information Hotline
- 5 Local Support Services for Ontario's Education and Training Providers

SERVICES DELIVERED IN PARTNERSHIP WITH

- 24 Public Colleges
- **22** Public Universities
- 9 Indigenous Institutes
- 76 District School Boards
- 200 Literacy and Basic Skills Providers
 - **50** Skills Development Training Providers
- **170** Ontario Works Offices
- **188** Employment Ontario Offices
- **114** Community Organizations Hosting Our Online Learning Centres
- 4,282 Community-Based Organizations

ANNUAL RESULTS FOR ONTARIANS

62,000+student registrations generated and supported in online
courses from Ontario's education and training providers1,000,000requests for services fulfilled, including inquiries to the
Student Information Hotline and Technical Support Hotline40province-wide campaigns to recruit students for online
programs and courses from Ontario's colleges and universities



92% of clients satisfied with their experiences with Contact North | Contact Nord

CONTACT NORTH Online Learning Apprentissage en ligne

ONTARIO'S ONLINE LEARNING PORTALS HOSTED BY CONTACT NORTH | CONTACT NORD

- <u>studyonline.ca</u> for information for Ontarians on 1,000 online programs and 18,000 online courses
- e-channel.ca for information for Ontarians on online literacy and basic skills courses
- teachonline.ca for resources for faculty and instructors teaching online



Funded by the Government of Ontario

contactnorth.ca

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Q1 2020-2021 Interim Report

Contact North | Contact Nord is pleased to present its Q1 2020-2021 Interim Report covering its activities during the period April 1, 2020, to June 30, 2020.

The Interim Report contains the following sections:

Section 1 How Contact North | Contact Nord Fulfilled the Project Activities in Q1 2020-2021 Section 2 **Project Outcomes and Performance Measurement** Section 3 Mitigation Strategies Section 4 Q1 2020-2021 Financial Report Appendix A **Requests for Services Snapshot** Appendix B List of Requests for Programs and Courses Not Currently Available Appendix C Social Media Reports List of Communities Served Appendix D

Further Information

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Section 1 – How Contact North | Contact Nord Fulfilled the Project Activities in Q1 2020-2021

| 1. Registration, Advisory Services and Online Learning Centres | | |
|---|--|--|
| Activity | Interim Report – June 30, 2020 | |
| a. Operate and maintain free of charge, high-touch, local support services in English and French to students and prospective students of Education and Training Providers that are within the Target Base using its 116 online learning centres and 195 | Contact North Contact Nord's 116 online learning centres and 195 Access Points were closed during the period as a result of the Ontario Government's mandatory closure of all non-essential workplaces effective as of March 24, 2020 at 11:59 p.m. Contact North Contact Nord complied with the order, closed its two operations centres and all online learning centres, and relocated staff to home offices in accordance with <u>Contact North Contact Nord's COVID-19 Operational <u>Continuity Plan</u>.</u> | |
| Access Points. Each online learning centre and Access Point will be operated in a manner conducive to academic study and will offer the | All staff worked from their home offices during the period providing virtual services to students and prospective students via telephone, e-mail, Zoom and Facebook Messenger. | |
| following free services to the Target Base, to be scaled according to demand: i. The use of distance delivery platforms (including, by way of | The Government of Ontario announced the move to <u>Stage 3 of A Framework for</u> <u>Reopening our Province</u> , which allows non-essential businesses, such as Contact North Contact Nord, to reopen its physical locations and return to delivering services in-person. | |
| example only, web and video conferencing platforms) and computers equipped with | Contact North Contact Nord established the following process to re-open its physical locations: | |
| Internet access (using the highest connection speeds available); | The reopening is allowed under the Government of Ontario's regional approach for Stage 3. | |
| ii. Advisory services including, without limitation: | 2) There are no local municipal or public health unit restrictions on reopening. | |
| assistance with registration in online courses and programs; | The local host (in the case of online learning centres) allows Contact North Contact Nord to reopen. | |

| 1. Registration, Advisory Services and Online Learning Centres | | |
|---|--|--|
| Activity | Interim Report – June 30, 2020 | |
| the provision of current information on available online programs and courses; the provision of current information on educational financial aid options; referrals to colleges and universities for career and educational mapping; referrals to other local educational and employment support services; and moral support and encouragement. Technical support in respect of the use of on-site computers, tools and equipment; A dedicated quiet study space; Exam invigilation services (some provided on a cost recovery basis). | There may be scenarios where the host is reopening its location but not allowing the general public to access the location. In this scenario, the online learning centre remains closed and staff continue to work from home until such time as the general public can access the online learning centre and authorization is provided by the President – Chief Executive Officer to reopen. Staff may access the online learning centre, if safe to do so, to prepare for the reopening. 4) The local host (in the case of online learning centres) has protocols in place to protect its clients and visitors to the location. 5) All required health and safety measures and supplies are in place to protect the health and safety of Contact North Contact Nord staff, students, and visitors. The decision to reopen each Contact North Contact Nord physical location must be approved by the President – Chief Executive Officer. Key Outcomes During the Period 383,378 Requests for Services fulfilled during the period (See Appendix A for a snapshot). Generated 10,693 student registrations in online courses with the following breakdown: 2,861 College 1,599 University 732 School Board 514 Literacy and Basic Skills 4,987 Training Supported 14,350 student registrations in 179 University of Ottawa courses in Spring/Summer 2020 (not included in University total above). | |

| Activity | Interim Report – June 30, 2020 | |
|---|---|--|
| | Supported 2,147 student registrations in 60 Algoma University courses in Spring/Summer 2020 (not included in University total above). 2,800 support requests to the IT Technical Hotline fulfilled (each support request can take up to 30 minutes to fulfill based on the nature of the request) (included in the 383,378 figure in the first bullet point). April 2020: 541 requests May 2020: 1,200 requests June 2020: 1,059 requests Support requests increased in May 2020 due to supporting the University of Ottawa and Algoma University's Spring/Summer 2020 semester Supported 1,206 remote assessments for the Ministry of the Solicitor General using Adobe Connect. | |
| b. Secure the facilities for the online learning centres in rent-free space; | All 116 local online learning centres housed in rent-free space provided by a local community partner. This operating model generates estimated savings of \$870,000 annually for space. All partnership agreements for rent-free space up-to-date and managed in a database. All 116 online learning centres closed during the period. | |
| c. Staff and operate the Student Information Hotline as defined in Schedule B; and | Student Information Hotline staffed during advertised operating hours of 8:00 a.m. to 5:00 p.m. Eastern. Inquiries received after operating hours responded to the next business day. Student Information Officers responded to 1,927 inquiries (each inquiry can take up to 30 minutes to fulfill based on the nature of the inquiry): 492 toll-free number 664 Live Chat 766 e-mail inquiries 0 walk-ins (Sudbury Operations Centre closed during the period) | |

| 1. Registration, Advisory Services and Online Learning Centres | | |
|--|--|--|
| Activity | Interim Report – June 30, 2020 | |
| | 5 Facebook Messenger inquiries (new option available to prospective students) | |
| d. Prepare and deliver a Performance Report to the Province covering the Project activities carried out between April 1, 2020 and March 31, 2021 in accordance with the reporting requirements outlined in Schedule "F", which reports on the goals, activities, performance measures and metrics set out in the "Project Outcomes and Performance Measurement" section below. | Contact North Contact Nord will prepare and deliver a Performance Report as outlined in Schedule "F" of the 2020-2021 Transfer Payment Agreement by June 30, 2021, covering its activities during the period April 1, 2020, to March 31, 2021. | |

| 2. Shared and Collaborative Services | | |
|---|--|--|
| Activity | Interim Report – June 30, 2020 | |
| a. Provide its recruitment and local services as a core shared service; | Recruitment and local support services to students available to Ontario's: 24 public colleges 22 public universities 76 district school boards 200 literacy and basic skills providers 50 skills development training providers During the period, 10,693 student registrations in online courses generated for all categories of providers. | |
| b. Provide Education and Training Providers with data on specific programs and courses not currently available online for which there is learner or labour market demand; | 22 requests received for 21 different online programs and courses not currently available and shared with education and training providers. See Appendix B for report. | |
| c. Develop and implement targeted recruitment campaigns for its Education and Training Providers to maximize course and program registrations from the Target Base; | The closure of non-essential businesses in March 2020 required Contact North Contact Nord to change the focus of a targeted recruitment campaign as the traditional strategies employed in a campaign were not possible due to the restrictions. In April 2020, Contact North Contact Nord launched the Educational Partner Information Session where it invites its post-secondary education partners to present two of their online programs directly to student recruitment staff via an online live information session. The information session provides an opportunity for our Online Learning Recruitment Officers and Student Recruitment & Services Representatives to interact directly with the college and university partners to learn all pertinent details to recruit students for the respective programs. The weekly information sessions help build staff's cumulative knowledge of online program and course information from the education partners. | |

| Activity | Interim Report – June 30, 2020 |
|--|---|
| Activity | Internit Report - Julie S0, 2020 18 Educational Partner Information Sessions were held during period, with the following colleges and universities: Algonquin College Canadore College Carleton University Collège Boréal Confederation College (3 sessions) Fanshawe College Fleming College Georgian College Lambton College McMaster University Northern College (2 sessions) OSHKI Pimache O Win Ryerson University Sault College Wilfrid Laurier University |
| d. Engage with those Ontario Works and Employment Ontario offices whose clients include individuals within the Target Base, to promote, advise and facilitate their clients' enrolment into online courses and programs, as appropriate; and | During the period, Contact North Contact Nord engaged with: 170 Ontario Works offices (65 of these offices are in First Nation communities) 188 Employment Ontario offices An "engaged" Ontario Works or Employment Ontario office is a local office that: |

| 2. Shared and Collabo Activity | Interim Report – June 30, 2020 |
|-----------------------------------|--|
| | Refers its clients, who need local access to education and training, to the closest Contact North Contact Nord online learning centre for the following eight support services: Assistance with identifying online program and course options to meet the client's specific education and training needs Assistance with the registration process for the client's selected courses Assistance with information on additional funding options or special needs services from the education and training provider Use of computer workstations and Internet access to complete coursework in the client's chosen online programs and courses Orientation on using the computers at the online learning centre and how to navigate the client's programs and courses Use of the web conferencing or videoconferencing platforms to connect to live courses Exam invigilation service at a local Contact North Contact Nord online learning centre Reporting on attendance when required by Ontario Works or Employment Ontario (only when consent to share is in place with the client) May make space available in their office for Contact North Contact Nord staff to meet directly with their clients to determine how Contact North Contact Nord staff to meet directly with their client with one or more of the services noted in 1) above. Receives referrals from Contact North Contact Nord for clients who may need its services (this is primarily referrals to Employment Ontario Works for their clients entering education or training such as assistance with childcare costs, course/training costs and/or supplies). |

| | 2. Shared and Collaborative Services | |
|--|---|--|
| Activity | Interim Report – June 30, 2020 | |
| | Facilitates consent to share agreement between Ontario Works, Contact North Contact Nord and client and/or Employment Ontario to report on client attendance and course/training programming progress. | |
| e. Provide a suite of free shared services to the Target Base and the Education and Training Providers consisting of the following: Web conferencing platform; Videoconferencing platform; Moodle Learning Management | <u>3 Shared Service Learning Platforms</u> Since 2003, Contact North Contact Nord has offered 3 shared service learning platforms for Ontario's 24 public colleges, 22 public universities, 9 Indigenous institutes, 76 district school boards, 200 literacy and basic skills providers, and 50 skills development training providers: | |
| Moodle Learning Management System; Training for faculty and instructors of the Education and Training Providers in English and French, on use of the Recipient's technology platforms to deliver their online programs and courses; and Technical support as further described in Section 5 (a) below. | Web conferencing (Adobe Connect). Videoconferencing platform available. Moodle Learning Management System available. During the period, at the request of the University of Ottawa, Contact North Contact Nord provided support to the university as it offered its courses to Adobe Connect. The University of Ottawa subsequently purchased additional Adobe Connect licenses to support their activity as Contact North Contact Nord did not have sufficient licenses to support the activity. Contact North Contact Nord manages these licenses on behalf of University of Ottawa and provides support services to students and faculty. Supported 14,350 student registrations in 179 courses for University of Ottawa (not included in the total registration figure). | |
| | Supported 2,147 registrations in 60 courses using the Moodle learning management system through a special collaboration between Contact North Contact Nord and Algoma University (not included in the total registration figure). In addition to providing the use of Moodle, Contact North Contact Nord supported Algoma University faculty to transition these 60 courses to online delivery, provided | |

| provided training to faculty on the effect provided technical support to students a | synchronous components of the courses, ive use of Moodle and Adobe Connect and and faculty for Moodle and Adobe Connect. |
|--|--|
| Training for College and University Facul | ty and Instructors |
| | vered live training to 178 faculty and low to Use the Web Conferencing Platform |
| Algoma University | 97 |
| Confederation College | 4 |
| Fanshawe College | 1 |
| Lakehead Adult Education Cent | re 2 |
| McMaster University | 4 |
| Northern College | 4 |
| Oshki Pimache O Win | 2 |
| Sault College | 1 |
| Ministry of the Solicitor General | 54 |
| University of Ottawa | 9 |
| | 178 |
| | Connect web conferencing platform for se provided training to faculty on the effection provided technical support to students and Platforms available 99.7% of the time for <u>Training for College and University Facult</u> • Contact North I Contact Nord deling instructors during the period on H to Teach Effectively. Algoma University Confederation College Fanshawe College Lakehead Adult Education Centre McMaster University Northern College Oshki Pimache O Win Sault College Ministry of the Solicitor General |

| 2. Shared and Collaborative Services | |
|--------------------------------------|---|
| Activity | Interim Report – June 30, 2020 |
| | <u>2,800</u> support requests to the IT Technical Hotline fulfilled (each support request can take up to 30 minutes to fulfill based on the nature of the request). Examples of frequent technical support requests fulfilled from students for |
| | the web conferencing platform: How do I get to my class? Unable to log in (need credentials) Don't see my class on my schedule I need to change my password I think I am logged into the class, but I don't see anything happening I am connected but I don't hear anything I am in a class, but they don't hear me when I am speaking Where can I find the recording for my class? |
| | Examples of frequent technical support requests from instructors using the web conferencing platform: How can I save the recording? How do I share my presentation? |

| Activity | Interim Report – June 30, 2020 |
|--|--|
| a. Provide technical support services in English and French from 7:30 a.m. to 11:00 p.m. Eastern Standard Time, Monday to Friday, for all of the Recipient's information technology resources used by students, faculty, instructors and any other stakeholders, as required; | Technical support provided for students, faculty, instructors from Ontario's 24 public colleges, 22 public universities, 9 Indigenous institutes, 76 district school boards, 200 literacy and basic skills providers, and 50 skills development training providers and other stakeholders as required during the advertised time during the period. 2,800 support requests to the IT Technical Hotline fulfilled (each support request can take up to 30 minutes to fulfill based on the nature of the request). Examples of frequent technical support requests fulfilled from students for the web conferencing platform: How do I get to my class? Unable to login (need credentials). Don't see my class on my schedule. I need to change my password. I think I am logged into the class, but I don't see anything happening. I am connected but I don't hear anything. I am in a class, but they don't hear me when I am speaking. Where can I find the recording for my class? Examples of frequent technical support requests fulfilled from instructors using the web conferencing platform: How can I save the recording? How do I share my presentation? |

| Activity | Interim Report – June 30, 2020 |
|--|--|
| b. Manage and maintain the Recipient's online portals and websites. The Recipient shall ensure that the information presented on each of its online portals and websites remains current and up-to- date at all times. Recipient acknowledges that unless otherwise approved by the Province in writing, any and all costs related to the delivery of e-Channel or other Learning and Basic Skills services shall be funded solely from the e- Channel Transfer Payment Agreement. | 3 Contact North Contact Nord portals (English and French) available during the period for student and general public use. During the period, 131,466 users generated 372,278 pageviews on portals: 108,503 users generated 319,075 pageviews on studyonline.ca / etudiezenligne.ca. 18,252 users generated 42,646 pageviews on contactnorth.ca / contactnord.ca. 4,711 users generated 10,557 pageviews on e-channel.ca / apprentissageenligne.ca. Collection of program and course information continued during the period for the Fall 2020 academic semester for posting to studyonline.ca / etudiezenligne.ca. Updating current information is an ongoing process to ensure portal is current and up-to-date. Portals monitored continuously throughout the period to ensure posted content is current and up-to-date. Contact North Contact Nord acknowledges any and all costs related to the delivery of e-Channel or other Learning and Basic Skills services are funded solely from the e-Channel Transfer Payment Agreement. |
| c. Manage, maintain and ensure the security, performance, stability and reliability of the Recipient's information technology infrastructure, including without limitation, Internet connectivity, telecommunications, hardware, software, web conferencing and videoconferencing platforms, and | All information technology infrastructure managed appropriately during the period to ensure high quality services delivered for students and education and training providers. All information technology infrastructure available 99.7% of the time during the period. |

| 3. Information Technology (IT) & Web Services | | | |
|---|---|--|--|
| Activity | Interim Report – June 30, 2020 | | |
| the Moodle learning management system; | | | |
| d. Undertake to deliver uninterrupted services (i.e., less than 5% downtime during service hours) in connection with the IT and Web Service resources utilized by students, faculty, instructors, staff, and other stakeholders to whom the Recipient is providing its services. | Contact North Contact Nord reported 99.7% uptime on its services during the period. The transition of the major business systems to the cloud in 2019-2020 supported the delivery of all external (students, education and training providers) and internal (staff) support services during the mandatory closure during the period. | | |
| e. Continually enhance broadband Internet access at online learning centres as service becomes available/improved in Target Base communities; and | No upgrades during the period. | | |
| f. Develop, manage and maintain the IT and communications infrastructure necessary to perform the Project activities described in this Agreement and to meet the objectives and obligations (including, without limitation, its reporting obligations) set out herein. | All IT and communications infrastructure managed and maintained during the period to perform Project activities, including reporting requirements. | | |

| 4. Communications and Marketing | | |
|---|--|--|
| Activity | Interim Report – June 30, 2020 | |
| a. Develop and implement strategies to maximize student registrations in online programs and courses offered by the Education and Training Providers to the Target Base; | During the period, Contact North Contact Nord undertook the following strategies: Continuous marketing and promotion of available online programs and courses in the 800 small, remote, rural, Indigenous and Francophone communities served via local recruitment activities by staff in 116 local online learning centres, via the province-wide Student Information Hotline, and its studyonline.ca / etudiezenligne.ca and e-channel.ca / apprentissageenligne.ca portals for students and prospective students. Executed 18 Educational Partner Information Sessions during the period. | |
| b. Develop and implement marketing and communication strategies to enhance and promote awareness of the Recipient's services within the Target Base using a combination of traditional and digital media platforms (e.g., social media, GoogleAds, radio, print, etc.); | Utilized Google Adwords to drive traffic to the studyonline.ca / etudiezenligne.ca portal for students and prospective students. During the period, 108,503 users generated 319,075 pageviews on both portals. Corporate Facebook page maintained to engage with students and prospective students. Corporate Twitter page maintained to engage with students and prospective students. Corporate LinkedIn page maintained to engage with students and prospective students. See Appendix C for the quarterly report on social media activity. | |
| c. Provide information about its services to current and prospective learners within the Target Base and to its Education and Training Providers; | Contact North Contact Nord engages with <u>4,282 local organizations</u> across Ontario to recruit and support underserved Ontarians. | |

| 4. Communications and Marketing | | |
|--|---|--|
| Activity | Interim Report – June 30, 2020 | |
| d. Engage with stakeholders on the Recipient's activities and strategic direction; | During the period, Contact North Contact Nord provided regular updates to its stakeholders on activities and strategic directions, including: Ontario's education and training providers Local partners who host the 114 local online learning centres and 195 access points Provincial and local decision-makers | |
| e. Track and analyze the results of marketing campaigns including, without limitation, engagement and conversion metrics related to its social media and digital marketing initiatives; and | During the period, 108,503 users generated 319,075 pageviews on the studyonline.ca / etudiezenligne.ca portals for students and prospective students. During the period, 4,711 users generated 10,557 pageviews on e-channel.ca / apprentissageenligne.ca portal for students and prospective students. See Appendix C for the quarterly report on social media activity. | |
| f. Adhere to the public communications protocol with the Province attached as Schedule "H". | All communications protocols adhered to. | |

| 5. Capital Enhancements and Expanded Services | | | |
|---|---|---|--|
| Act | ivity | Interim Report – June 30, 2020 | |
| a. | Preparation of thirty-six (36) online learning centres for fibre connectivity. Replacement of routers at thirty-six (36) online learning centres with pfSense and fibre connectors where fibre connections are available and/or anticipated to be available in the near future; | Implementation plan developed, including requests for proposals for equipment. No action taken during period as online learning centres are closed. | |
| b. | Replacement of end-of-life computer workstations and laptops. Replacement of one hundred (100) of its computers reaching their end of life; | Implementation plan developed, including requests for proposals for equipment. Workstations purchased and available for integration in the online learning centres when they reopen. | |
| C. | Replacement of ten (10) HDX7000 videoconferencing units and two (2) HDX8000 videoconferencing units reaching end-of-life in online learning centres; | Implementation plan developed, including requests for proposals for equipment. No action taken during period as online learning centres are closed. | |
| d. | Replacement of twenty (20) EX90 videoconferencing desktop units reaching end- of-life in online learning centres; and | Implementation plan developed, including requests for proposals for equipment. No action taken during period as online learning centres are closed. | |
| e. | Purchase replacement of the Recipient's Customer Relationship | No action taken during the period. | |

| 5. Capital Enhancements and Expanded Services | | |
|---|--|--|
| Activity Interim Report – June 30, 2020 | | |
| Management Tool (CRM) and begin customization to meet Recipient's client tracking, client support and statistics reporting requirements. | | |

| 6. Digital Learning Strategy | | | |
|---|---|--|--|
| Activity | Interim Report – June 30, 2020 | | |
| The Recipient will actively collaborate with the Province on the development of a digital learning strategy for postsecondary education. | Contact North Contact Nord is available to collaborate at the Province's request. | | |

| 7. Survey | | |
|--|--|--|
| Activity | Interim Report – June 30, 2020 | |
| The Recipient will engage a third party to conduct a survey to assess and evaluate the impact of the Recipient's services on its clients' academic program completion rates and employment rates. | Contact North Contact Nord to engage Forum Research in January 2021 to conduct survey in April 2021. | |

| 8. Administration | | |
|---|---|--|
| Activity | Interim Report – June 30, 2020 | |
| a. Staff, office space rentals in respect of its Sudbury and Thunder Bay Operations Centres, and appropriate equipment and technology to support its operations; | <u>Staff</u> During the period, 4 new full-time staff members hired (to fill vacancies; no new positions created) and 1 full-time staff member retired. As of June 30, 2020, Contact North Contact Nord had 12 open recruitment processes, 8 of which are for part-time Student Recruitment & Services Representatives in communities where recruiting staff is challenging, 2 are for full-time IT positions and 2 are for a full-time client services staff in Thunder Bay. | |
| | <u>Operations Centres</u> Leases in place for the Sudbury Operations Centre (expiry February 28, 2023, with option to renew for 5 additional years) and Thunder Bay Operations Centre (expiry November 30, 2022 with option to renew for 5 additional years). Both operations centres closed to the public starting March 17, 2020, and full closure on March 24, 2020 to comply with Ontario Government order. | |
| | <u>Appropriate Equipment and Technology</u> All appropriate equipment in place for efficient operation of both operations centres, including during the COVID-19 closure. With the approval of the Director, IT, Web Services & Organizational Development, IT & Web Services staff have access to both operations centres to perform any tasks that cannot be performed remotely. Technology infrastructure operational 99.7% of the time during the period to support operations. | |
| b. Travel, meal and hospitality expenditures for staff and members of the Board of Directors across all | • All travel expenditures for staff and members of the Board of Directors directly attributable to and necessary for achieving the objectives of the Project and incurred in accordance with <u>Contact North Contact Nord Financial Policy</u> . | |

| 8. Administration | | |
|---|---|--|
| Activity | Interim Report – June 30, 2020 | |
| categories set out in the Budget (Schedule "D"), are subject to the following: i. The Recipient will develop and adhere to financial management policies for travel, meal, and hospitality expenses that meet the requirements under the <i>Broader Public Sector Expenses</i> <i>Directive, 2020</i> effective January 1, 2020, including adhering to the principles of this directive; and ii. The Recipient will exercise restraint in the expenditure of Funds for the purposes of travel, meal and hospitality expenses. | The Financial Policy, approved by the Contact North Contact Nord Board of Directors, meets the requirements of the Broader Public Sector Expenses Directive, 2020. In applying Contact North Contact Nord policy, staff apply appropriate conflict of interest rules that reflect the spirit of Regulation 381/07 of the <i>Public Service of Ontario Act</i>, 2006. | |
| c. Professional services (i.e., financial, legal, procurement, consulting, web hosting, etc.); | Professional services acquired in accordance with <u>Contact North </u> <u>Contact Nord Financial Policy</u> as required to support its operations. | |
| a. Administration necessary to carry out the Project work and to meet the reporting obligations set out herein. | Completed administration necessary to meet the project objectives and reporting requirements in accordance with internally developed policies. 1 meeting of the Contact North Contact Nord Board of Directors on June 22, 2020. One monthly CEO Update to the Board of Directors on Operations during the period. Audio briefing on operations with the Chair of the Board of Directors every two weeks. | |

| 8. Administration | | | |
|-------------------|--|--|--|
| Activity | Interim Report – June 30, 2020 | | |
| | Weekly Updates by each member of the operations and management team on their respective deliverables. Daily updates on operations by front end recruitment and service departments. Prepared and submitted the 2019-2020 Performance Report to the Ministry of Colleges and Universities. Starting March 16, 2020, Operations Team met daily at 9:00 a.m. and 4:00 p.m. to address any operational issues as a result of the closure to the public and subsequent full closure of all physical locations. | | |

Section 2 – Project Outcomes and Performance Measures

Note – Contact North | Contact Nord Q1 Response indicated under METRICS in bold.

| GOAL | ACTIVITIES | PERFORMANCE MEASURES | METRICS |
|--|---|---|---|
| Ministry mandate: ensuring Ontario has a robust digital learning ecosystem that makes postsecondary education accessible to Ontarians in every corner of the province and at every stage of their lives. Program goal: provide learners of all ages within the Target Base, free, high-touch local support services in English and French to identify and optimize access to online education and training opportunities | Manage, host and maintain an online portal which facilitates enrolment information on online courses and program offerings from the Education and Training Providers. Provide student registration assistance using the Student Information Hotline to respond in English and French to academic and enrolment inquiries from students and prospective students within the Target Base. | Maximization of potential enrolment in online courses and programs offered by the Education and Training Providers within the Target Base. Reduction in administrative and navigational barriers experienced by students and prospective students within the Target Base when enrolling or looking to enrol in online courses and programs. | Number of student registrations in online courses and programs (offered by the Education and Training Providers) which are directly attributable to the Recipient's activities and supports and broken down by sector (e.g., college, university, literacy and basic skills, etc.) and age. Total target: 62,400 Q1: Generated 10,693 student registrations in online courses with the following breakdown: 2,861 College 1,599 University 732 School Board 514 Literacy and Basic Skills 4,987 Training (Preliminary data for Q1 as Spring/Summer 2020 semester not complete) |

| GOAL | ACTIVITIES | PERFORMANCE MEASURES | METRICS |
|--|------------|-------------------------|---|
| without having to leave their communities. | | | Number and nature of registration-related requests for services received from the Target Base, by the Student Information Hotline. Total target: 6,480 • Q1: 1,927 inquiries: • 492 toll-free number • 664 Live Chat • 766 e-mail inquiries • 0 walk-ins • 5 Facebook Messenger |
| | | | Each request can take up to 30 minutes to fulfill based on the nature of the request. Nature of Requests: |
| | | | Book an exam Request information on available online programs and courses Request information on closest online learning centre Request for technical support (transferred to IT Technical Hotline) |

| GOAL | ACTIVITIES | PERFORMANCE MEASURES | METRICS |
|--|--|--|---|
| | | | User trends and detailed anonymous demographic information for individuals accessing each existing online learning centre. Q1: Contact North Contact Nord will contract Forum Research to do an omnibus quantitative survey of the users of its services in 2020-2021. Survey to be completed in April 2021. |
| Ministry mandate: meeting expectations that educational experiences be available without geographic barriers/boundaries and to use technology to facilitate this. | Operate staffed local online learning centres which provide workstations with high speed internet connectivity along with access to web and videoconferencing platforms to the Target Base. Provide technical support services in English and | Target Base bridges geographic barriers by making use of equipment and technological infrastructure necessary to successfully participate in online courses. Target Base can make use of Recipient's technical support services free of charge to quickly and effectively resolve | Number of Online Learning Centres and Access Points in operation (categorized by location and anonymous client demographics). Target: 311 Q1: 311: • 116 online learning centres |
| Program goal: reduce economic and technological | French from 7:30 a.m. to 11:00 p.m. Eastern Standard Time, Monday to Friday, for all of the Recipient's information | issues relating to the use of and access to, the Recipient's IT resources. Recipient's IT & web-based | • 195 access points Number and nature of IT support requests fulfilled. |

| GOAL | ACTIVITIES | PERFORMANCE MEASURES | METRICS |
|--|--|--|---|
| barriers for learners within the Target Base through the provision of online learning centres equipped with computers, Internet access and web conferencing and videoconferencing platforms. | technology resources used by students, faculty, instructors and any other stakeholders, as required. | services are uninterrupted. | Target: 4,984 Q1: 2,800 support requests to the IT Technical Hotline fulfilled. Each request can take up to 30 minutes to fulfill depending on the nature of the request. Up time on distance delivery platforms per operating system reports: Target: 95% Q1: 99.7% during the period. |
| Program goal: promote awareness within the Target Base of services offered by the Recipient through targeted marketing and recruitment campaigns across traditional and digital platforms. | Develop and implement marketing and communication strategies to enhance and promote awareness of the Recipient's services within the Target Base using a combination of traditional and digital media platforms. | Heightened awareness of the Recipient and its services within the Target Base. Increased engagement among the Recipient and the Target Base across various traditional and digital media platforms. | Social media reach and engagement metrics supported by reports issued by each platform provider. Conversion and engagement metrics for each media and campaign. Detailed web traffic stats (categorized by site). See Appendix C for social media reach reports. |

| GOAL | ACTIVITIES | PERFORMANCE MEASURES | METRICS |
|------|------------|-------------------------|---|
| | | | During the period, 131,466 users generated 372,278 pageviews on portals: 108,503 users generated 319,075 pageviews on studyonline.ca / etudiezenligne.ca. 18,252 users generated 42,646 pageviews on contactnorth.ca / contactnord.ca. 4,711 users generated 10,557 pageviews on e-channel.ca / apprentissageenligne.ca. |

| GOAL | ACTIVITIES | PERFORMANCE MEASURES | METRICS |
|--|--|---|--|
| Ministry mandate: educational experiences be available at every stage of Ontarians' lives and to meet demand for up- skilling or mid- career retraining. Program goal: provide advisory services to the Target Base including Employment Ontario and Ontario Works clients, in order to facilitate their enrolment into academic programs and courses. | Provide academic/career advisory services to Target Base through Student Information Hotline. Provide on-site advisory services to students and prospective students within the Target Base who attend the Recipient's online learning centres. Engage with those Ontario Works and Employment Ontario offices whose clients include individuals within the Target Base, to promote, advise and facilitate their clients' enrolment into academic courses and programs, as applicable. | Individuals of all ages within the Target Base are able to attain advice through engagement with the Recipient's Student Information Hotline and with staff at its online learning centres. As a direct result of the Recipient's services, Employment Ontario and Ontario Works clients within the Target base enrol in online courses/programs available to them and upgrade their skills and succeed in local labour markets. | Number of advisory requests received by the Student Information Hotline and by staff at its online learning centres. Target: 917,555 Q1: 383,378 Number of office partnerships established. Targets: Ontario Works: 170 Employment Ontario: 188 Q1: Ontario Works: 170 Employment Ontario: 188 Number of Ontario Works and Employment Ontario clients served. Targets: Ontario Works: 175 Employment Ontario: 400 |

| GOAL | ACTIVITIES | PERFORMANCE MEASURES | METRICS |
|------|------------|-------------------------|---|
| | | | Q1: |
| | | | Ontario Works: 74 Employment Ontario: 309 |
| | | | Number of online course and program registrations by Ontario Works and Employment Ontario clients |
| | | | Targets: |
| | | | Ontario Works: 1,500 Employment Ontario: 3,000 |
| | | | Q1: |
| | | | Ontario Works: 213 Employment Ontario: 1,201 |
| | | | Metrics which demonstrate the direct impact of the Recipient's services on employment rates within the Target Base. |
| | | | Q1: Contact North Contact Nord will contract Forum Research to do an omnibus quantitative survey of the users of its services in 2020-2021. Survey to be |

| GOAL | ACTIVITIES | PERFORMANCE MEASURES | METRICS |
|------|------------|-------------------------|--------------------------|
| | | | completed in April 2021. |

| GOAL | ACTIVITIES | PERFORMANCE MEASURES | METRICS |
|---|---|--|--|
| Program goal: support and assist faculty and instructors from the Education and Training Providers in their use of online learning through the provision of online, web conferencing and videoconferencing tools. | Provide online delivery tools (e.g., Moodle, web and video conferencing platforms) to faculty of the Education and Training Providers to facilitate and enhance online course delivery. Provide training for faculty and instructors of the Education and Training Providers in English and French on using the platforms to deliver their online programs and courses. Provide IT support to staff and faculty of the Education and Training Providers in connection with the use of the Recipient's IT resources as required. | Faculty and instructors of the Education and Training Providers use the Recipient's online delivery tools and resources. Faculty and instructors of the Education and Training Providers are competent and knowledgeable in how to maximize the use of the Recipient's online delivery tools and resources. Faculty and instructors of the Education and Training Providers seek training and IT support from the Recipient for issues relating to the use of its online delivery tools and resources. | Number and type of online and distance education delivery tools used by faculty and instructors of the Education and Training Providers to facilitate and enhance online and distance course delivery. Q1: Contact North Contact Nord provides the following 3 tools for use by faculty and instructors: 1) Web conferencing platforms (Adobe Connect and Zoom) 2) Videoconferencing platform 3) Moodle Learning Management System Number of Faculty and Instructors trained on the Recipient's online delivery tools and resources. Q1: Contact North I Contact Nord delivered live training to 178 faculty and instructors on How to Use the Web Conferencing Platform to Teach Effectively during the period. |

| GOAL | ACTIVITIES | PERFORMANCE MEASURES | METRICS |
|------|------------|-------------------------|---|
| | | | An additional 50 faculty accessed recorded training sessions during the period. |

| GOAL | ACTIVITIES | PERFORMANCE MEASURES | METRICS |
|---|------------|---|--|
| Demonstrate the effectiveness of the Recipient's services within the Target demographic through the presentation of outcomes based, independently verifiable data. | | Evidence of increased academic program completion rates; and Evidence of increased employment rates. | Metrics based on independently conducted survey data that: Demonstrate the direct impact of the Recipient's services on its clients' academic program completion rates; and Demonstrate the direct impact of the Recipient's services on its clients' employment rates. Q1: Contact North Contact Nord will contract Forum Research to do an omnibus quantitative survey of the users of its services in 2020-2021. Survey to be completed in April 2021. |

Section 3 – Mitigation Strategies

Contact North | Contact Nord reviewed the Q1 results against the outcomes and performance measurements in the 2020-2021 Transfer Payment Agreement and its internal metrics identified in the 5-Year Framework.

| Outcome - Performance Indicator | 2020- 2021 Target | Q1 Result | Q2 Result | Q3 Result | Q4 Result | Total Q1-Q4 (if applicable) | % of Target at 25% of Fiscal Year | Mitigation Strategies |
|--|-------------------------|-----------|-----------|-----------|-----------|--------------------------------|---|--|
| Requests for Services | 917,555 | 383,378 | | | | | 42% | No strategies required. |
| Course Registrations | 62,400 | 10,693 | | | | | 17% | Preliminary data for Q1 as Spring/Summer 2020 semester not complete. |
| Communities Served | 800 | 807 | | | | | 101% | No strategies required. |
| Ontario Works Office Engagement | 170 | 170 | | | | | 100% | No strategies required. |
| Ontario Works Clients Supported | 175 | 74 | | | | | 42% | No strategies required. |
| Registrations from Ontario Works Clients | 1,500 | 213 | | | | | 14% | Renewed focus on maximizing engagements with Ontario Works offices and reminding them of the availability of our services. |
| Employment Ontario Office Engagement | 188 | 188 | | | | | 100% | No strategies required. |

| Employment Ontario Clients Supported | 400 | 309 | | | 77% | No strategies required. |
|---|---------|---------|--|--|-----|---|
| Registrations from Employment Ontario Clients | 3,000 | 1,201 | | | 40% | No strategies required. |
| Calls to IT Technical Hotline | 4,984 | 2,800 | | | 56% | Calls to the IT Technical Hotline increased in May 2020 as a result of supporting the University of Ottawa and Algoma University as they started their Spring/Summer 2020 semester. |
| Calls to Student Information Hotline | 6,480 | 1,927 | | | 30% | No strategies required. |
| Up time on distance delivery platforms | 95% | 99.7% | | | N/A | No strategies required. |
| Educational Partner Information Sessions (formerly Targeted Recruitment Campaigns) | 65 | 18 | | | 28% | No strategies required. |
| Users of Portals | 238,465 | 131,466 | | | 55% | No strategies required. |
| Pageviews on Portals | 708,398 | 372,278 | | | 53% | No strategies required. |

Section 4 - Q1 2020-2021 Financial Report

Please see next page for the Q1 2020-2021 Financial Report. Please note Projection to Year-End does not reflect any adjustments for the impact of COVID-19 on Contact North | Contact Nord's operations.

Contact North | Contact Nord is completing a review of the 2020-2021 budget, in light of COVID-19's impact on:

- Travel for recruitment and the implementation of other recruitment strategies in lieu of travel (e.g. social media)
- Increased demand for information technology support services and licensing
- Costs associated with work from home (equipment and network changes such as moving to Microsoft 365 (new online platform for Microsoft Office))
- Increased demand on support services/scheduling for Adobe Connect
- Increased demand for eLearning support and training
- Impact on ability to complete capital projects, such as installation of fibre and new equipment at online learning centres and the purchase of a customer relationship management (CRM) tool

A revised projected budget and appropriate requests for variances of more than 10% will be submitted in the Q2 Interim Report. This provides sufficient time to properly project to yearend based on the projected number of online learning centres to be open. At this time, it is difficult to accurately project the number of online learning centres to be open, based on the discussions with the hosts.

Contact North | Contact Nord MCU Funding Financial Report at June 30, 2020

| | | Budget | Ye | ear-to-Date Actual | Ρ | rojection to Year-End | v | ariance |
|--|----|-----------|----|-----------------------|----|--------------------------|----|---------|
| Revenue | | | | | | | | |
| Base Grant | \$ | 9,877,443 | | 4,938,722 | | 9,877,443 | \$ | - |
| Total Revenue | \$ | 9,877,443 | \$ | 4,938,722 | \$ | 9,877,443 | \$ | - |
| Expenditures | | | | | | | | |
| Recruitment & Student Services | | | | | | | | |
| Regional Services and Online Learning Centres | | 3,871,903 | | 849,469 | | 3,871,903 | \$ | - |
| Recruitment & Marketing | | 587,203 | | 160,397 | | 587,203 | \$ | - |
| Statistics Collection & Reporting | | 247,479 | | 47,616 | | 247,479 | \$ | - |
| Student Information Hotline | | 195,374 | | 50,345 | | 195,374 | \$ | - |
| Central Support Services | | 182,195 | | 50,840 | | 182,195 | \$ | - |
| Travel (direct) | | 337,900 | | 1,585 | | 337,900 | \$ | - |
| Total Recruitment & Student Services | \$ | 5,422,054 | \$ | 1,160,251 | \$ | 5,422,054 | | - |
| Information Technology (IT) & Web Services | | | | | | | | |
| IT & Web Services Department | \$ | 1,642,410 | \$ | 564,068 | \$ | 1,642,410 | \$ | - |
| Telecommunications | | 163,239 | | 39,384 | | 163,239 | \$ | - |
| Capital | | - | | - | | - | \$ | - |
| Travel (direct) | | 71,800 | | 30 | | 71,800 | \$ | - |
| Total Information Technology (IT) & Web Services | \$ | 1,877,449 | \$ | 603,482 | \$ | 1,877,449 | \$ | - |
| Operations Support Services | | | | | | | | |
| Regional Operations Centres | \$ | 876,007 | \$ | 258,105 | \$ | 876,007 | \$ | - |
| e-Learning Support Services | | 95,739 | | 23,023 | | 95,739 | \$ | - |
| CRM Data Integrity & Training | | 184,300 | | 51,268 | | 184,300 | \$ | - |
| Travel (direct) | | 10,100 | | - | | 10,100 | \$ | - |
| Total Operations Support Services | \$ | 1,166,146 | \$ | 332,396 | \$ | 1,166,146 | \$ | - |
| Governance & Administration | | | | | | | | |
| Financial Services | \$ | 292,584 | \$ | 78,024 | \$ | 292,584 | \$ | - |
| Human Resources Services | | 329,219 | | 80,239 | | 329,219 | \$ | - |
| Governance & CEO | | 296,017 | | 58,917 | | 296,017 | \$ | - |
| Travel & Hospitlity (indirect) | | 68,000 | | 1,086 | | 68,000 | \$ | - |
| Total Governance & Administration | \$ | 985,820 | \$ | 218,266 | \$ | 985,820 | \$ | - |
| Capital | | | | | | | | |
| Computer and Laptop Renewal | \$ | 110.000 | \$ | 36,180 | \$ | 110,000 | \$ | - |
| CRM Replacement Phase 2A | \$ | 150,000 | \$ | | \$ | 150,000 | \$ | - |
| Fibre Connectivity | \$ | 21,600 | • | - | \$ | 21,600 | \$ | - |
| Videoconference equipment renewal | \$ | 144,374 | | - | \$ | 144,374 | \$ | - |
| Total Capital | \$ | 425,974 | \$ | 36,180 | \$ | 425,974 | \$ | - |
| Total Expenditures | \$ | 9,877,443 | \$ | 2,350,575 | \$ | 9,877,443 | \$ | - |
| | \$ | - | \$ | 2,588,146 | \$ | - | \$ | |
| Surplus or (shortfall) | φ | - | à | 2,300,140 | φ | - | φ | - |

Appendix A – Requests for Services Snapshot

| Service | Description | Number of Requests Q1 | Number of Requests Q2 | Number of Requests Q3 | Number of Requests Q4 | 2020- 2021 | Source of Data |
|--|---|-----------------------------|-----------------------------|-----------------------------|-----------------------------|---------------|----------------|
| Requests Responded to at Online | Learning Centres and Operations Centres | I | | 1 | 11 | | |
| Exam Invigilations * | Number of exams invigilated at online learning centres and Operations Centres. | 1,206 | | | | 1,206 | CN CN CRM |
| Student Interactions ** | Number of student appointments recorded by Online Learning Recruitment Officers and Student Recruitment & Services Representatives in the CRM to provide information, present study options, provide orientations, provide referrals, follow-ups on information provided. | 51,692 | | | | 51,692 | CN CN CRM |
| Influencer Interactions ** | Number of influencer appointments recorded by Online Learning Recruitment Officers in the CRM such as presentations to groups of prospective students, information sessions with prospective referral partners, and networking events. | 2,702 | | | | 2,702 | CN CN CRM |
| Course Work Appointments *** | Number of appointments for students to use computers and Internet access at online learning centres to complete their coursework and use of web conferencing, videoconferencing and audioconferencing platforms to connect to their courses. | 0 | | | | 0 | CN CN CRM |
| Inquiries at Online Learning Centres ** | Number of telephone calls, e-mails, walk-ins and mail-ins received at the online learning centres requesting a service not recorded | 3,681 | | | | 3,681 | CN CN CRM |

| | Summary of Contact North Contact Nord Request for Services | | | | | | | | | |
|---|--|-----------------------------|-----------------------------|-----------------------------|-----------------------------|---------------|------------------------------|--|--|--|
| Service | Description | Number of Requests Q1 | Number of Requests Q2 | Number of Requests Q3 | Number of Requests Q4 | 2020- 2021 | Source of Data | | | |
| | under one of the other categories in the CRM. | | | | | | | | | |
| | Sub Total | 59,281 | 0 | 0 | 0 | 59,281 | | | | |
| Requests Responded to Centrally | | | | | | | | | | |
| Student Information Hotline Inquiries | Number of inquiries (toll-free, e-mail, live chat, walk-in) to the Student Information Hotline. | 1,927 | | | | 1,927 | Internal Tracking | | | |
| Online Booking Tool (OBT) Bookings for the Use of Web Conferencing, Videoconferencing and Audioconferencing Platforms and Requests for Changes to Bookings | The number of bookings for the use of CN CN's 3 distance delivery platforms (web conferencing, videoconferencing and audioconferencing) by education and training providers and the number of changes to bookings processed. | 1,321 | | | | 1,321 | CN CN OBT | | | |
| Technical Support Hotline | Number of support inquiries to the Technical Support Hotline. | 2,800 | | | | 2,800 | Bell Canada Call Tracking | | | |
| Educational Partner Information Sessions (formerly Targeted Recruitment Campaigns) | Number of targeted recruitment campaigns undertaken by CN CN to generate awareness of, and registrations in, specific online programs and courses for public colleges and universities. Campaigns executed by Online Learning Recruitment Officers in communities across Ontario for | 22 | | | | 22 | Internal Tracking | | | |

| | Summary of Contact North Co | ontact Nor | rd Reques | st for Serv | ices | | |
|----------------------------------|--|-----------------------------|-----------------------------|-----------------------------|-----------------------------|---------------|----------------------|
| Service | Description | Number of Requests Q1 | Number of Requests Q2 | Number of Requests Q3 | Number of Requests Q4 | 2020- 2021 | Source of Data |
| | one month with detailed reports submitted to college or university partner. | | | | | | |
| Requests for Instructor Training | Number of requests received for web conferencing training for instructors at colleges, universities, Indigenous institutes, school boards, literacy and basic skills providers and other training providers. | 178 | | | | 178 | Internal Tracking |
| | Sub Total | 6,178 | 0 | 0 | 0 | 6,178 | |
| Requests Responded to via Portal | S S | | | | | | |
| Pageviews 1 | Number of unique views of pages on studyonline.ca/etudiezenligne.ca providing services to students and prospective students such as requesting information on programs or courses through a search in the database, information on services available at online learning centres/where they are located or information on support services from colleges and universities. Google Analytics provides a list of the cities and towns the users viewing the pages are located in and the number of users per city or town. | 307,406 | | | | 307,406 | Google Analytics |

| chani and p inform a sea online locate | ber of unique views to pages on e- nel.ca providing services to students rospective students such as requesting nation on programs or courses through rch, information on services available at | 10,557 | | | | 10,557 | Google |
|---|---|------------------|-----------------|-----------------|----------------|--------------|-------------|
| Goog and to | e learning centres/where they are ed or information on support services iteracy and basic skills providers. e Analytics provides a list of the cities owns the users viewing the pages are ed in and the number of users per city or | | | | | | Analytics |
| Sub T | otal | 317,963 | 0 | 0 | 0 | 317,963 | |
| Total | Requests for Services | 383,492 | 0 | 0 | 0 | 383,492 | |
| | | % of | | | | | |
| Notes | | | | | | | |
| * Ministry of the Solicitor General assessn online learning centres and operations cer | | onnect. All othe | r in-person exa | am invigilation | s cancelled du | uring Q1 due | to close of |

Appendix B – List of Requests for Programs and Courses Not Currently Available (April 1, 2020 to June 30, 2020)

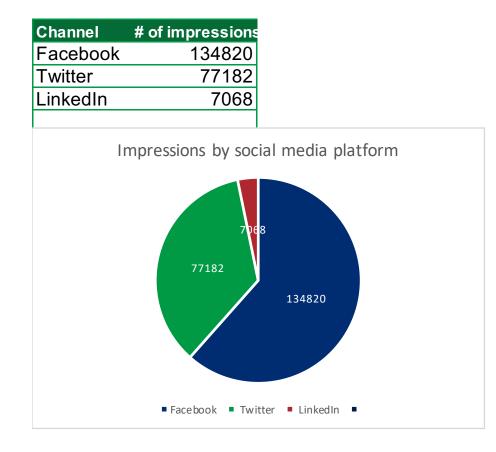
| Name | Туре | Delivery | Full-Time/Part-Time | Sector | Language | Numbers of Requests |
|--|---------|--------------|---------------------|------------|----------|---------------------|
| Accelerated Early Childhood Education | Program | Asynchronous | Part-Time | College | English | 1 |
| Biomedical Science | Program | Asynchronous | Not identified | University | English | 1 |
| Certified General Accountant | Program | Asynchronous | Not identified | Others | English | 1 |
| Chartered Professional Accountant | Program | Asynchronous | Not identified | College | English | 1 |
| Community Health Nursing - University | Program | Asynchronous | Not identified | University | English | 1 |
| Disruptive Mood Dis-regulation Disorder | Course | Asynchronous | Not identified | Literacy | English | 1 |
| Family Supports | Program | Asynchronous | Not identified | University | English | 1 |
| General Surgeon | Program | Blended | Not identified | University | English | 1 |
| HR degree | Program | Asynchronous | Not identified | University | English | 1 |
| I-CAR certificate | Program | Blended | Not identified | Others | English | 1 |
| Immigration Consultant | Program | Asynchronous | Part-Time | College | English | 1 |
| Industrial Management Program | Program | Blended | Not identified | College | English | 1 |
| Knowledge-Based Practice: Specialized Body of Knowledge | Course | Asynchronous | Not identified | University | English | 1 |
| Library and Information Technician (for international student) | Program | Blended | Not identified | College | English | 1 |
| Paralegal | Program | Asynchronous | Not identified | College | English | 1 |
| Personal Support Worker | Program | Asynchronous | Not identified | College | English | 1 |
| Personal Support Worker (for international students) | Program | Asynchronous | Not identified | College | English | 2 |
| Pharmacy Technician | Program | Blended | Not identified | College | English | 1 |

| Public Health | Program | Asynchronous | Not identified | University | English | 1 |
|------------------------------------|---------|--------------|----------------|------------|---------|----|
| Registered Massage Therapist | Program | Asynchronous | Not identified | College | English | 1 |
| Techniques d'éducation spécialisée | Program | Asynchronous | Not identified | College | French | 1 |
| | | | | | | 22 |

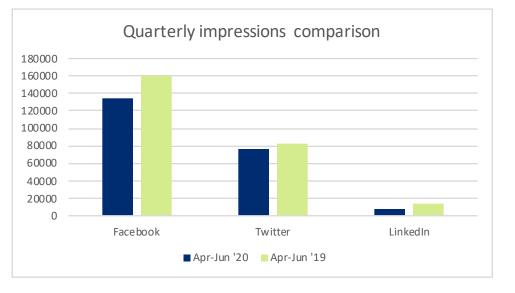
Appendix C – Social Media Reports

Social Media Quarterly Report – Apr - Jun 2020

Impressions Breakdown



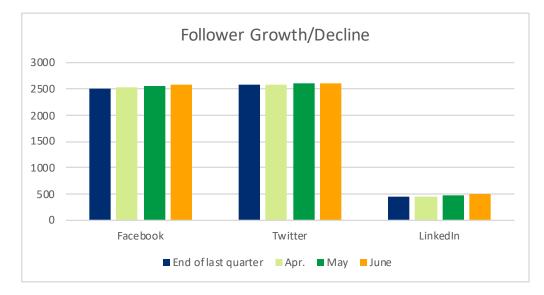
| QUARTERLY | QUARTERLY COMPARISON | | | | | | | | |
|-----------|----------------------|-------------|--|--|--|--|--|--|--|
| Media | Apr-Jun '20 | Apr-Jun '19 | | | | | | | |
| Facebook | 134820 | 160448 | | | | | | | |
| Twitter | 77182 | 82558 | | | | | | | |
| LinkedIn | 7068 | 13729 | | | | | | | |



Decline in impressions due to lower number of posts/tweets & 40% less spent on social media promos.

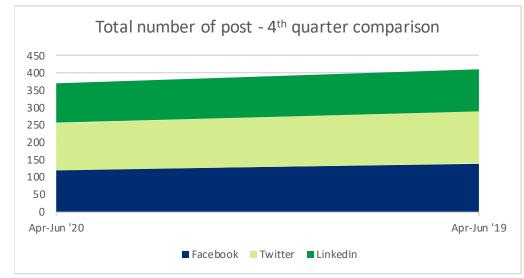
Follower Growth

| | End of last | | | | | | | |
|----------|-------------|------|------|------|--|--|--|--|
| Channel | quarter | Apr. | Мау | June | | | | |
| Facebook | 2514 | 2535 | 2565 | 2591 | | | | |
| Twitter | 2572 | 2587 | 2611 | 2618 | | | | |
| LinkedIn | 448 | 453 | 472 | 501 | | | | |



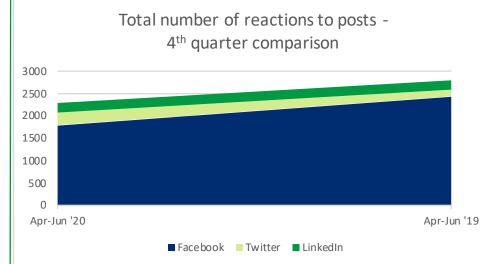
Number of posts

| Channel | Apr-Jun '20 | Apr-Jun '19 |
|----------|-------------|-------------|
| Facebook | 120 | 139 |
| Twitter | 137 | 152 |
| LinkedIn | 112 | 119 |



Engagement statistics

| Likes/reactions | | |
|-----------------|-------------|-------------|
| Channel | Apr-Jun '20 | Apr-Jun '19 |
| Facebook | 1794 | 2426 |
| Twitter | 280 | 152 |
| LinkedIn | 214 | 217 |



Appendix D – List of Communities Served

| Community Name | Online Learning Centre | Region |
|---|-------------------------------|----------------------|
| Aberfoyle | Woodstock | Southwest Region |
| Ailsa Craig | Clinton | Southwest Region |
| Akwesasne | Akwesasne | Southeast Region |
| Alban | St. Charles | North Central Region |
| Alcona | Georgina | South Central Region |
| Alderville | Cobourg | Southeast Region |
| Alexandria | Cornwall | Southeast Region |
| Alfred | Hawkesbury | Southeast Region |
| Algoma Mills | Mississauga First Nation | North Central Region |
| Alisa Craig | Clinton | Southwest Region |
| Allan | Gore Bay | North Central Region |
| Allenford | Kincardine | South Central Region |
| Allensville | Bracebridge | Southeast Region |
| Alliston | Shelburne | South Central Region |
| Almonte | Orleans | Southeast Region |
| Alnwick | Cobourg | Southeast Region |
| Alvinston | Wallaceburg | Southwest Region |
| Amaranth | Shelburne | South Central Region |
| Amherst | Cobourg | Southeast Region |
| Amherstburg | Windsor | Southwest Region |
| Amherstview | Madoc | Southeast Region |
| Ancaster | Brantford | South Central Region |
| Angus | Shelburne | South Central Region |
| Anishinaabeg Of Naongashing First Nation | Big Grassy River First Nation | Northwest Region |
| Apple Hill | Cornwall | Southeast Region |
| Apsley | Haliburton | Southeast Region |
| Archipelago | Parry Sound | North Central Region |
| Ardtrea | Bracebridge | Southeast Region |
| Armstrong | Thunder Bay | Thunder Bay Region |
| Aroland First Nation | Nakina | Northwest Region |
| Arthur | Shelburne | South Central Region |
| Ashworth | Bracebridge | Southeast Region |
| Aspdin | Bracebridge | Southeast Region |
| Astorville | Astorville | North Central Region |
| Atherley | Bracebridge | Southeast Region |

| Community Name | Online Learning Centre | Region |
|-------------------------------|-------------------------------|----------------------|
| Atikokan | Atikokan | Northwest Region |
| Attawapiskat First Nation | Attawapiskat First Nation | Northwest Region |
| Aurora | Georgina | South Central Region |
| Avonmore | Cornwall | Southeast Region |
| Aylmer | St. Thomas | Southwest Region |
| Azilda | Sudbury | Sudbury Region |
| Baden | Woodstock | Southwest Region |
| Bala | Bracebridge | Southeast Region |
| Ballantrae | Georgina | South Central Region |
| Balmertown | Red Lake | Northwest Region |
| Balsam Creed | North Bay | North Central Region |
| Baltimore | Cobourg | Southeast Region |
| Bancroft | Madoc | Southeast Region |
| Barber's Bay | South Porcupine | Northeast Region |
| Bardsville | Bracebridge | Southeast Region |
| Barry's Bay | Haliburton | Southeast Region |
| Batchewana First Nation | Sault Ste. Marie | North Central Region |
| Bath | Madoc | Southeast Region |
| Battersea | Madoc | Southeast Region |
| Bayfield | Clinton | Southwest Region |
| Beamsville | St. Catharines | South Central Region |
| Bear Island First Nation | Haileybury | Northeast Region |
| Beardmore | Red Rock | Northwest Region |
| Bearskin Lake First Nation | Big Trout Lake First Nation | Northwest Region |
| Beaumaris | Bracebridge | Southeast Region |
| Beaver Lake | Espanola | North Central Region |
| Beaverton | Georgina | South Central Region |
| Beeton | Shelburne | South Central Region |
| Belle River | Windsor | Southwest Region |
| Belle Vallée | Haileybury | Northeast Region |
| Belleville | Madoc | Southeast Region |
| Belmont | St. Thomas | Southwest Region |
| Bewdley | Cobourg | Southeast Region |
| Big Cedar | Madoc | Southeast Region |
| Big Chute | Parry Sound | North Central Region |
| Big Grassy River First Nation | Big Grassy River First Nation | Northwest Region |
| Big Trout Lake First Nation | Big Trout Lake First Nation | Northwest Region |

| Community Name | Online Learning Centre | Region |
|------------------------------|--------------------------|----------------------|
| Billings | M'Chigeeng First Nation | North Central Region |
| Birch Island | Espanola | North Central Region |
| Birkendale | Bracebridge | Southeast Region |
| Bishops Mills | Cornwall | Southeast Region |
| Black River | Matheson | Northeast Region |
| Blackstock | Cobourg | Southeast Region |
| Blainville | Hawkesbury | Southeast Region |
| Blenheim | Wallaceburg | Southwest Region |
| Blind River | Mississauga First Nation | North Central Region |
| Blyth | Clinton | Southwest Region |
| Bobcaygeon | Haliburton | Southeast Region |
| Bolton | Shelburne | South Central Region |
| Bonfield | Bonfield | North Central Region |
| Bonnechere | Haliburton | Southeast Region |
| Bonville | Cornwall | Southeast Region |
| Borden | Shelburne | South Central Region |
| Bothwell | Wallaceburg | Southwest Region |
| Bracebridge | Bracebridge | Southeast Region |
| Bradford | Georgina | South Central Region |
| Brantford | Brantford | South Central Region |
| Bright's Grove | Wallaceburg | Southwest Region |
| Brighton | Cobourg | Southeast Region |
| Brisbane | Shelburne | South Central Region |
| Britannia | Orleans | Southeast Region |
| Britt | Parry Sound | North Central Region |
| Brockville | Cornwall | Southeast Region |
| Brooklin | Cobourg | Southeast Region |
| Bruce Mines | Thessalon First Nation | North Central Region |
| Brunswick House First Nation | Chapleau | Northeast Region |
| Buckhorn | Haliburton | Southeast Region |
| Burk's Falls | Bracebridge | Southeast Region |
| Burleigh Falls | Haliburton | Southeast Region |
| Burnbrae | Cobourg | Southeast Region |
| Burnt River | Haliburton | Southeast Region |
| Byng Inlet | Parry Sound | North Central Region |
| Byng Inlet First Nation | Parry Sound | North Central Region |
| Cache Bay | Sturgeon Falls | North Central Region |

| Community Name | Online Learning Centre | Region |
|-------------------------------|-----------------------------|----------------------|
| Caledon | Shelburne | South Central Region |
| Caledonia | Brantford | South Central Region |
| Callander | Astorville | North Central Region |
| Calstock | Constance Lake First Nation | Northeast Region |
| Cambourne | Cobourg | Southeast Region |
| Camlachie | Wallaceburg | Southwest Region |
| Campbell | Gore Bay | North Central Region |
| Campbellford | Madoc | Southeast Region |
| Cannington | Georgina | South Central Region |
| Capreol | Sudbury | Sudbury Region |
| Caramat | Longlac | Northwest Region |
| Cardiff | Haliburton | Southeast Region |
| Cardinal | Cornwall | Southeast Region |
| Cargill | Kincardine | South Central Region |
| Carleton Place | Orleans | Southeast Region |
| Carling | Parry Sound | North Central Region |
| Carluke | Brantford | South Central Region |
| Carnarvon | Haliburton | Southeast Region |
| Cartier | Sudbury | Sudbury Region |
| Casselman | Cornwall | Southeast Region |
| Castleton | Cobourg | Southeast Region |
| Cat Lake First Nation | Pickle Lake | Northwest Region |
| Cayuga | Brantford | South Central Region |
| Cedar Springs | Wallaceburg | Southwest Region |
| Centralia | Clinton | Southwest Region |
| Centurian | Bracebridge | Southeast Region |
| Chalk River | Mattawa | North Central Region |
| Chapleau | Chapleau | Northeast Region |
| Chapleau Cree First Nation | Chapleau | Northeast Region |
| Chapleau Ojibway First Nation | Chapleau | Northeast Region |
| Chaput Hughes | Kirkland Lake | Northeast Region |
| Charing Cross | Wallaceburg | Southwest Region |
| Charlton | Englehart | Northeast Region |
| Chatham | Wallaceburg | Southwest Region |
| Chatsworth | Kincardine | South Central Region |
| Chelmsford | Sudbury | Sudbury Region |
| Chepstow | Kincardine | South Central Region |

| Community Name | Online Learning Centre | Region |
|---|-----------------------------|----------------------|
| Chesley | Kincardine | South Central Region |
| Chesterville | Cornwall | Southeast Region |
| Chippewas of Georgina Island | Georgina | South Central Region |
| Chippewas of the Thames First Nation | St. Thomas | Southwest Region |
| Chisholm | Astorville | North Central Region |
| Chute-à-Blondeau | Hawkesbury | Southeast Region |
| Clarksburg | Shelburne | South Central Region |
| Clear Lake | Bracebridge | Southeast Region |
| Clearwater Bay | Kenora | Northwest Region |
| Clifford | Kincardine | South Central Region |
| Clinton | Clinton | Southwest Region |
| Clute | Cochrane | Northeast Region |
| Cobalt | Haileybury | Northeast Region |
| Coboconk | Haliburton | Southeast Region |
| Cobourg | Cobourg | Southeast Region |
| Cochrane | Cochrane | Northeast Region |
| Coe Hill | Madoc | Southeast Region |
| Colborne | Cobourg | Southeast Region |
| Colchester | Windsor | Southwest Region |
| Cold Springs | Cobourg | Southeast Region |
| Coldwater | Bracebridge | Southeast Region |
| Collingwood | Shelburne | South Central Region |
| Comber | Windsor | Southwest Region |
| Coniston | Sudbury | Sudbury Region |
| Connaught | South Porcupine | Northeast Region |
| Constance Lake First Nation | Constance Lake First Nation | Northwest Region |
| Cookstown | Georgina | South Central Region |
| Coppins Corners | Georgina | South Central Region |
| Corbeil | Astorville | North Central Region |
| Corbyville | Madoc | Southeast Region |
| Cornwall | Cornwall | Southeast Region |
| Corruna | Wallaceburg | Southwest Region |
| Corunna | Wallaceburg | Southwest Region |
| Cottam | Windsor | Southwest Region |
| Couchiching First Nations | Fort Frances | Northwest Region |
| Courtice | Cobourg | Southeast Region |
| Courtright | Wallaceburg | Southwest Region |

| Community Name | Online Learning Centre | Region |
|-------------------------|------------------------|----------------------|
| Crediton | Clinton | Southwest Region |
| Creemore | Shelburne | South Central Region |
| Crooked Bay | Parry Sound | North Central Region |
| Crysler | Cornwall | Southeast Region |
| Crystal Beach | St. Catharines | South Central Region |
| Crystal Falls | Sturgeon Falls | North Central Region |
| Cumberland Beach | Bracebridge | Southeast Region |
| Curran | Hawkesbury | Southeast Region |
| Curve Lake First Nation | Cobourg | Southeast Region |
| Cutler | Espanola | North Central Region |
| Dane | Kirkland Lake | Northeast Region |
| Dashwood | Clinton | Southwest Region |
| Deep River | Mattawa | North Central Region |
| Delaware | St. Thomas | Southwest Region |
| Delhi | Brantford | South Central Region |
| Desbarat | Sault Ste. Marie | North Central Region |
| Desbarats | Thessalon First Nation | North Central Region |
| Deseronto | Madoc | Southeast Region |
| Deux Rivieres | Mattawa | North Central Region |
| Dobie | Kirkland Lake | Northeast Region |
| Dokis First Nation | Dokis First Nation | North Central Region |
| Dorchester | St. Thomas | Southwest Region |
| Dorset | Bracebridge | Southeast Region |
| Dover Centre | Wallaceburg | Southwest Region |
| Dowling | Sudbury | Sudbury Region |
| Drayton | Woodstock | Southwest Region |
| Dresden | Wallaceburg | Southwest Region |
| Dryden | Dryden | Northwest Region |
| Duart | Wallaceburg | Southwest Region |
| Dubreuilville | Wawa | Northwest Region |
| Duclos Point | Georgina | South Central Region |
| Dunchurch | Parry Sound | North Central Region |
| Dundalk | Shelburne | South Central Region |
| Dundas | Brantford | South Central Region |
| Dunnville | Brantford | South Central Region |
| Durham | Kincardine | South Central Region |
| Dutton | St. Thomas | Southwest Region |

| Community Name | Online Learning Centre | Region |
|------------------|------------------------|----------------------|
| Dwight | Bracebridge | Southeast Region |
| Dymond | Haileybury | Northeast Region |
| Eagle Lake | Haliburton | Southeast Region |
| Ear Falls | Red Lake | Northwest Region |
| Earlton | Englehart | Northeast Region |
| East Ferris | Astorville | North Central Region |
| East Garafraxa | Shelburne | South Central Region |
| East Gwillimbury | Georgina | South Central Region |
| Echo Bay | Sault Ste. Marie | North Central Region |
| Eden | St. Thomas | Southwest Region |
| Eldee | North Bay | North Central Region |
| Eldorado | Madoc | Southeast Region |
| Elizabethtown | Cornwall | Southeast Region |
| Elk Lake | Englehart | Northeast Region |
| Elliot Lake | Elliot Lake | North Central Region |
| Elmira | Woodstock | Southwest Region |
| Elmvale | Shelburne | South Central Region |
| Elmwood | Kincardine | South Central Region |
| Elora | Shelburne | South Central Region |
| Embro | Woodstock | Southwest Region |
| Emo | Fort Frances | Northwest Region |
| Englehart | Englehart | Northeast Region |
| English River | Ignace | Northwest Region |
| Erin | Shelburne | South Central Region |
| Espanola | Espanola | North Central Region |
| Essex | Windsor | Southwest Region |
| Estaire | Sudbury | Sudbury Region |
| Evansville | Gore Bay | North Central Region |
| Everett | Shelburne | South Central Region |
| Exeter | Clinton | Southwest Region |
| Falconbridge | Sudbury | Sudbury Region |
| Fauquier | Kapuskasing | Northeast Region |
| Fenelon Falls | Haliburton | Southeast Region |
| Fergus | Shelburne | South Central Region |
| Field | Sturgeon Falls | North Central Region |
| Finch | Cornwall | Southeast Region |
| Fingal | St. Thomas | Southwest Region |

| Community Name | Online Learning Centre | Region |
|---------------------------|--------------------------|----------------------|
| Flesherton | Shelburne | South Central Region |
| Flinton | Madoc | Southeast Region |
| Floradale | Shelburne | South Central Region |
| Floral Park | Bracebridge | Southeast Region |
| Florence | Wallaceburg | Southwest Region |
| Foot's Bay | Parry Sound | North Central Region |
| Forest | Wallaceburg | Southwest Region |
| Forest Home | Bracebridge | Southeast Region |
| Fort Erie | St. Catharines | South Central Region |
| Fort Frances | Fort Frances | Northwest Region |
| Fort William First Nation | Thunder Bay | Thunder Bay Region |
| Foxboro | Madoc | Southeast Region |
| Frankford | Madoc | Southeast Region |
| Frederick House | Cochrane | Northeast Region |
| French River | St. Charles | North Central Region |
| Garden River First Nation | Sault Ste. Marie | North Central Region |
| Garden Village | Nipissing First Nation | North Central Region |
| Garson | Sudbury | Sudbury Region |
| Georgetown | Shelburne | South Central Region |
| Georgina | Georgina | South Central Region |
| Geraldton | Geraldton | Northwest Region |
| Gilmour | Madoc | Southeast Region |
| Ginoogaming First Nation | Ginoogaming First Nation | Northwest Region |
| Glanworth | St. Thomas | Southwest Region |
| Glen Robertson | Hawkesbury | Southeast Region |
| Glencoe | St. Thomas | Southwest Region |
| Glengarry | Cornwall | Southeast Region |
| Gloucester | Orleans | Southeast Region |
| Goderich | Clinton | Southwest Region |
| Gogama | South Porcupine | Northeast Region |
| Golden | Red Lake | Northwest Region |
| Gooderham | Haliburton | Southeast Region |
| Gordon Mills | Gore Bay | North Central Region |
| Gore Bay | Gore Bay | North Central Region |
| Gores Landing | Cobourg | Southeast Region |
| Goulais River | Sault Ste. Marie | North Central Region |
| Grand Bend | Clinton | Southwest Region |

| Community Name | Online Learning Centre | Region |
|---------------------------|------------------------|----------------------|
| Grand Pointe | Wallaceburg | Southwest Region |
| Grand Valley | Shelburne | South Central Region |
| Gravel Hill | Cornwall | Southeast Region |
| Gravenhurst | Bracebridge | Southeast Region |
| Greater Napanee | Madoc | Southeast Region |
| Green Valley | Cornwall | Southeast Region |
| Grimsby | St. Catharines | South Central Region |
| Gros Cap | Sault Ste. Marie | North Central Region |
| Gull Bay First Nation | Thunder Bay | Thunder Bay Region |
| Guthrie | Bracebridge | Southeast Region |
| Haileybury | Haileybury | Northeast Region |
| Haliburton | Haliburton | Southeast Region |
| Hanmer | Sudbury | Sudbury Region |
| Hanover | Kincardine | South Central Region |
| Harrow | Windsor | Southwest Region |
| Harty | Kapuskasing | Northeast Region |
| Harwood | Cobourg | Southeast Region |
| Hastings | Cobourg | Southeast Region |
| Havelock | Madoc | Southeast Region |
| Hawkesbury | Hawkesbury | Southeast Region |
| Hawkins Corners | Bracebridge | Southeast Region |
| Hearst | Hearst | Northeast Region |
| Hensall | Clinton | Southwest Region |
| Henvey Inlet First Nation | Parry Sound | North Central Region |
| Hepworth | Kincardine | South Central Region |
| Heyden | Sault Ste. Marie | North Central Region |
| Hidden Valley | Bracebridge | Southeast Region |
| Highland Grove | Haliburton | Southeast Region |
| Hilton | Thessalon First Nation | North Central Region |
| Hilton Beach | Thessalon First Nation | North Central Region |
| Holland Landing | Georgina | South Central Region |
| Honey Harbour | Parry Sound | North Central Region |
| Hornepayne | White River | Northwest Region |
| Hornings Mills | Shelburne | South Central Region |
| Hoyle | South Porcupine | Northeast Region |
| Hudson | Haileybury | Northeast Region |
| Hudson | Sioux Lookout | Northwest Region |

| Community Name | Online Learning Centre | Region |
|--------------------------------------|-------------------------|----------------------|
| Huntsville | Bracebridge | Southeast Region |
| Huron Park | Clinton | Southwest Region |
| Ignace | Ignace | Northwest Region |
| Ingersoll | Woodstock | Southwest Region |
| Ingleside | Cornwall | Southeast Region |
| Innisfil | Georgina | South Central Region |
| Iona Station | St. Thomas | Southwest Region |
| Iron Bridge | Thessalon First Nation | North Central Region |
| Iroquois Falls | Iroquois Falls | Northeast Region |
| Island Grove | Georgina | South Central Region |
| Jackson's Point | Georgina | South Central Region |
| Jackson's Point | Georgina | South Central Region |
| Jarvis | Brantford | South Central Region |
| Jerseyville | Brantford | South Central Region |
| Jocelyn | Thessalon First Nation | North Central Region |
| Kagawong | M'Chigeeng First Nation | North Central Region |
| Kakabeka Falls | Thunder Bay | Thunder Bay Region |
| Kaministiquia | Thunder Bay | Thunder Bay Region |
| Kamiskotia | South Porcupine | Northeast Region |
| Kanata | Orleans | Southeast Region |
| Kapuskasing | Kapuskasing | Northeast Region |
| Katrine | South River | North Central Region |
| Kearney | South River | North Central Region |
| Kearns | Kirkland Lake | Northeast Region |
| Keewatin | Kenora | Northwest Region |
| Kenilworth | Shelburne | South Central Region |
| Kenogami | Kirkland Lake | Northeast Region |
| Kenora | Kenora | Northwest Region |
| Kent Bridge | Wallaceburg | Southwest Region |
| Keswick | Georgina | South Central Region |
| Kettle & Stony Point First Nation | Clinton | Southwest Region |
| Killarney | Sudbury | Sudbury Region |
| Kilworthy | Bracebridge | Southeast Region |
| Kincardine | Kincardine | South Central Region |
| King City | Georgina | South Central Region |
| King Kirkland | Kirkland Lake | Northeast Region |
| King-Lebel | Kirkland Lake | Northeast Region |

| Community Name | Online Learning Centre | Region |
|--------------------------|-------------------------|----------------------|
| Kingsville | Windsor | Southwest Region |
| Kinmount | Haliburton | Southeast Region |
| Kirkland Lake | Kirkland Lake | Northeast Region |
| Kitigan | Kapuskasing | Northeast Region |
| Komoka | St. Thomas | Southwest Region |
| L'Orignal | Hawkesbury | Southeast Region |
| Laird | Sault Ste. Marie | North Central Region |
| Lake Helen Reserve | Red Rock Indian Band | Northwest Region |
| Lakefield | Cobourg | Southeast Region |
| Lakeshore | Windsor | Southwest Region |
| Lambeth | St. Thomas | Southwest Region |
| Lancaster | Cornwall | Southeast Region |
| Larder Lake | Kirkland Lake | Northeast Region |
| LaSalle | Windsor | Southwest Region |
| Latchford | Haileybury | Northeast Region |
| Lavigne | Sturgeon Falls | North Central Region |
| Leamington | Windsor | Southwest Region |
| Levack | Sudbury | Sudbury Region |
| Lighthouse Cove | Wallaceburg | Southwest Region |
| Limoges | Orleans | Southeast Region |
| Lincoln | St. Catharines | South Central Region |
| Lindsay | Cobourg | Southeast Region |
| Lions Head | Kincardine | South Central Region |
| Listowel | Clinton | Southwest Region |
| Little Current | M'Chigeeng First Nation | North Central Region |
| Lively | Sudbury | Sudbury Region |
| Long Lac 58 First Nation | Longlac | Northwest Region |
| Long Sault | Cornwall | Southeast Region |
| Longlac | Longlac | Northwest Region |
| Lowthe | Hearst | Northeast Region |
| Lucan | Clinton | Southwest Region |
| Lucknow | Kincardine | South Central Region |
| Lyndhurst | Cornwall | Southeast Region |
| M'Chigeeng First Nation | M'Chigeeng First Nation | North Central Region |
| MacTier | Parry Sound | North Central Region |
| Madoc | Madoc | Southeast Region |
| Magnetawan | South River | North Central Region |

| Community Name | Online Learning Centre | Region |
|---------------------------|--------------------------|----------------------|
| Magnetawan First Nation | Parry Sound | North Central Region |
| Magnetewan | Parry Sound | North Central Region |
| Magnetewan First Nation | Parry Sound | North Central Region |
| Mallorytown | Cornwall | Southeast Region |
| Manitouwadge | Manitouwadge | Northwest Region |
| Manitowaning | Wikwemikong First Nation | North Central Region |
| Manotick | Orleans | Southeast Region |
| Mansfield | Shelburne | South Central Region |
| Maple | Georgina | South Central Region |
| Marathon | Marathon | Northwest Region |
| Markdale | Kincardine | South Central Region |
| Markstay | St. Charles | North Central Region |
| Marlbank | Madoc | Southeast Region |
| Marmora | Madoc | Southeast Region |
| Marsville | Shelburne | South Central Region |
| Martintown | Cornwall | Southeast Region |
| Massey | Massey | North Central Region |
| Matachawan Township | Kirkland Lake | Northeast Region |
| Matachewan First Nation | Kirkland Lake | Northeast Region |
| Matheson | Matheson | Northeast Region |
| Mattagami First Nation | South Porcupine | Northeast Region |
| Mattawa | Mattawa | North Central Region |
| Mattice | Hearst | Northeast Region |
| Maxville | Cornwall | Southeast Region |
| Maynooth | Haliburton | Southeast Region |
| McDougall | Parry Sound | North Central Region |
| McGarry | Kirkland Lake | Northeast Region |
| McKellar | Parry Sound | North Central Region |
| McKerrow | Espanola | North Central Region |
| Meaford | Kincardine | South Central Region |
| Melissa | Bracebridge | Southeast Region |
| Merickville | Orleans | Southeast Region |
| Merlin | Wallaceburg | Southwest Region |
| Michipicoten First Nation | Wawa | Northwest Region |
| Midland | Parry Sound | North Central Region |
| Milford Bay | Bracebridge | Southeast Region |
| Mindemoya | M'Chigeeng First Nation | North Central Region |

| Community Name | Online Learning Centre | Region |
|---|--------------------------|----------------------|
| Minden | Haliburton | Southeast Region |
| Minett | Bracebridge | Southeast Region |
| Mississauga First Nation | Mississauga First Nation | North Central Region |
| Mississauga of the New Credit First Nation | Brantford | South Central Region |
| Mississaugas of Scugog Island First Nation | Georgina | South Central Region |
| Mitchell | Clinton | Southwest Region |
| Mitchell's Bay | Wallaceburg | Southwest Region |
| Mohawks of the Bay of Quinte First Nation | Madoc | Southeast Region |
| Monetville | Dokis First Nation | North Central Region |
| Monkland | Cornwall | Southeast Region |
| Mono | Shelburne | South Central Region |
| Monteith | Iroquois Falls | Northeast Region |
| Moonbeam | Kapuskasing | Northeast Region |
| Moonstone | Bracebridge | Southeast Region |
| Mooretown | Wallaceburg | Southwest Region |
| Moose Creek | Cornwall | Southeast Region |
| Moose Deer Point | Parry Sound | North Central Region |
| Moose Factory First Nation | Moose Cree First Nation | Northeast Region |
| Moosonee | Moosonee | Northeast Region |
| Morganston | Cobourg | Southeast Region |
| Morrisburg | Cornwall | Southeast Region |
| Morrison Landing | Bracebridge | Southeast Region |
| Mount Albert | Georgina | South Central Region |
| Mount Brydges | St. Thomas | Southwest Region |
| Mount Carmel | Clinton | Southwest Region |
| Mount Forest | Shelburne | South Central Region |
| Muncey | St. Thomas | Southwest Region |
| Munsee-Delaware First Nation | St. Thomas | Southwest Region |
| Nairn Centre | Espanola | North Central Region |
| Nakina | Nakina | Northwest Region |
| Napanee | Cornwall | Southeast Region |
| Naticoke | Brantford | South Central Region |
| Naughton | Sudbury | Sudbury Region |
| Navan | Orleans | Southeast Region |
| Neebing | Thunder Bay | Thunder Bay Region |

| Community Name | Online Learning Centre | Region |
|--------------------------------------|---------------------------------|----------------------|
| Nepean | Orleans | Southeast Region |
| Nester Falls | Kenora | Northwest Region |
| Nesterville | Thessalon First Nation | North Central Region |
| New Hamburg | Woodstock | Southwest Region |
| New Liskeard | Haileybury | Northeast Region |
| New Tecumseth | Shelburne | South Central Region |
| Newholm | Bracebridge | Southeast Region |
| Newmarket | Georgina | South Central Region |
| Niagara Falls | St. Catharines | South Central Region |
| Niagara on the Lake | St. Catharines | South Central Region |
| Nighthawk | South Porcupine | Northeast Region |
| Nipigon | Red Rock | Northwest Region |
| Nipissing First Nation | Nipissing First Nation | North Central Region |
| Nobel | Parry Sound | North Central Region |
| Noelville | St. Charles | North Central Region |
| Noëlville | St. Charles | North Central Region |
| Nolalu | Thunder Bay | Thunder Bay Region |
| Norland | Haliburton | Southeast Region |
| North Augusta | Cornwall | Southeast Region |
| North Bay | North Bay | North Central Region |
| North Bruce | Kincardine | South Central Region |
| North Caribou Lake First Nation | North Caribou Lake First Nation | Northwest Region |
| North Cobalt | Haileybury | Northeast Region |
| North Kawartha | Madoc | Southeast Region |
| North Lancaster | Cornwall | Southeast Region |
| North Portage | Bracebridge | Southeast Region |
| Northbrook | Madoc | Southeast Region |
| Norwood | Madoc | Southeast Region |
| Novar | South River | North Central Region |
| Odessa | Madoc | Southeast Region |
| Ohsweken | Brantford | South Central Region |
| Oliphant | Kincardine | South Central Region |
| Omemee | Cobourg | Southeast Region |
| Onaping | Sudbury | Sudbury Region |
| Oneida of the Thames First Nation | St. Thomas | Southwest Region |
| Opasatika | Kapuskasing | Northeast Region |

| Community Name | Online Learning Centre | Region |
|-------------------------|-------------------------|----------------------|
| Orangeville | Shelburne | South Central Region |
| Orchardville | Shelburne | South Central Region |
| Orillia | Bracebridge | Southeast Region |
| Orleans | Orleans | Southeast Region |
| Oro Station | Bracebridge | Southeast Region |
| Oro-Medonte | Bracebridge | Southeast Region |
| Orrville | Parry Sound | North Central Region |
| Orton | Shelburne | South Central Region |
| Owen Sound | Kincardine | South Central Region |
| Oxdrift | Dryden | Northwest Region |
| Oxford Station | Cornwall | Southeast Region |
| Pain Court | Wallaceburg | Southwest Region |
| Paisley | Kincardine | South Central Region |
| Palgrave | Shelburne | South Central Region |
| Palmer Rapids | Haliburton | Southeast Region |
| Park Hill | Clinton | Southwest Region |
| Parry Sound | Parry Sound | North Central Region |
| Paudash | Haliburton | Southeast Region |
| Pefferlaw | Georgina | South Central Region |
| Pelham | St. Catharines | South Central Region |
| Pembroke | Orleans | Southeast Region |
| Penetanguishene | Parry Sound | North Central Region |
| Perkinsfield | Parry Sound | North Central Region |
| Perth | Madoc | Southeast Region |
| Petawawa | Mattawa | North Central Region |
| Petersburg | Woodstock | Southwest Region |
| Petrolia | Wallaceburg | Southwest Region |
| Pic Mobert First Nation | Pic Mobert First Nation | Northwest Region |
| Pic River First Nation | Pic River First Nation | Northwest Region |
| Pickle Lake | Pickle Lake | Northwest Region |
| Picton | Madoc | Southeast Region |
| Pine River | Kincardine | South Central Region |
| Pinewood | Rainy River | Northwest Region |
| Plantagenet | Hawkesbury | Southeast Region |
| Plattsville | Woodstock | Southwest Region |
| Point Edward | Wallaceburg | Southwest Region |
| Pointe au Baril | Parry Sound | North Central Region |

| Community Name | Online Learning Centre | Region |
|---------------------------|-------------------------|----------------------|
| Porcupine | South Porcupine | Northeast Region |
| Porquis Junction | Iroquois Falls | Northeast Region |
| Port Bolster | Georgina | South Central Region |
| Port Bruce | St. Thomas | Southwest Region |
| Port Burwell | St. Thomas | Southwest Region |
| Port Carling | Bracebridge | Southeast Region |
| Port Colborne | St. Catharines | South Central Region |
| Port Cunningham | Bracebridge | Southeast Region |
| Port Dalhousie | St. Catharines | South Central Region |
| Port Dover | Brantford | South Central Region |
| Port Elgin | Kincardine | South Central Region |
| Port Franks | Clinton | Southwest Region |
| Port Hope | Cobourg | Southeast Region |
| Port Lambton | Wallaceburg | Southwest Region |
| Port Loring | South River | North Central Region |
| Port McNicoll | Parry Sound | North Central Region |
| Port Perry | Georgina | South Central Region |
| Port Rowan | Brantford | South Central Region |
| Port Ryerse | Brantford | South Central Region |
| Port Severn | Parry Sound | North Central Region |
| Port Stanley | St. Thomas | Southwest Region |
| Port Sydney | Bracebridge | Southeast Region |
| Potters Landing | Parry Sound | North Central Region |
| Powassan | South River | North Central Region |
| Prescott | Cornwall | Southeast Region |
| Preston Lake | Georgina | South Central Region |
| Proton Station | Shelburne | South Central Region |
| Providence Bay | M'Chigeeng First Nation | North Central Region |
| Queensville | Georgina | South Central Region |
| Quinte West | Madoc | Southeast Region |
| Rainy River | Rainy River | Northwest Region |
| Rainy River First Nations | Fort Frances | Northwest Region |
| Rama | Bracebridge | Southeast Region |
| Ramore | Matheson | Northeast Region |
| Ravenscliffe | Bracebridge | Southeast Region |
| Raymond | Bracebridge | Southeast Region |
| Red Lake | Red Lake | Northwest Region |

| Community Name | Online Learning Centre | Region |
|-------------------------------------|-------------------------|----------------------|
| Red Rock | Red Rock | Northwest Region |
| Redbridge | North Bay | North Central Region |
| Redwood | Bracebridge | Southeast Region |
| Renton | Brantford | South Central Region |
| Restoule | South River | North Central Region |
| Richards Landing | Thessalon First Nation | North Central Region |
| Richmond | Orleans | Southeast Region |
| Ridgetown | Wallaceburg | Southwest Region |
| Ripley | Kincardine | South Central Region |
| River Canard | Windsor | Southwest Region |
| River Valley | Sturgeon Falls | North Central Region |
| Roche's Point | Georgina | South Central Region |
| Rockford | Kincardine | South Central Region |
| Rockingham | Haliburton | Southeast Region |
| Rockland | Orleans | Southeast Region |
| Rockwood | Shelburne | South Central Region |
| Rocky Bay First Nation | Red Rock | Northwest Region |
| Rodney | St. Thomas | Southwest Region |
| Rolphton | Mattawa | North Central Region |
| Rosemont | Shelburne | South Central Region |
| Roseneath | Cobourg | Southeast Region |
| Rosseau | Parry Sound | North Central Region |
| Russell | Orleans | Southeast Region |
| Rutherglen | Mattawa | North Central Region |
| Sagamok Anishnawbek First Nation | Espanola | North Central Region |
| Saint Isidore | Hawkesbury | Southeast Region |
| Salem | Shelburne | South Central Region |
| Sandfield | M'Chigeeng First Nation | North Central Region |
| Sandusk | Brantford | South Central Region |
| Sandy Lake First Nation | Sandy Lake First Nation | Northwest Region |
| Sarnia | Wallaceburg | Southwest Region |
| Sauble Beach | Kincardine | South Central Region |
| Saugeen First Nation | Kincardine | South Central Region |
| Saugeen Shores | Kincardine | South Central Region |
| Sault Ste. Marie | Sault Ste. Marie | North Central Region |
| Savant Lake | Sioux Lookout | Northwest Region |
| Schreiber | Schreiber | Northwest Region |

| Community Name | Online Learning Centre | Region |
|--|----------------------------|----------------------|
| Schumacher | South Porcupine | Northeast Region |
| Scugog | Georgina | South Central Region |
| Seaforth | Clinton | Southwest Region |
| Searchmont | Sault Ste. Marie | North Central Region |
| Searchmount | Sault Ste. Marie | North Central Region |
| Sebright | Bracebridge | Southeast Region |
| Sebringville | Clinton | Southwest Region |
| Seely's Bay | Madoc | Southeast Region |
| Seguin | Parry Sound | North Central Region |
| Selkirk | Brantford | South Central Region |
| Sequin | Parry Sound | North Central Region |
| Serpent River First Nation | Serpent River First Nation | North Central Region |
| Sesekinka | Kirkland Lake | Northeast Region |
| Severn Bridge | Bracebridge | Southeast Region |
| Severn Falls | Bracebridge | Southeast Region |
| Shakespeare | Clinton | Southwest Region |
| Shannonville | Madoc | Southeast Region |
| Shanty Bay | Georgina | South Central Region |
| Sharbot Lake | Madoc | Southeast Region |
| Sharon | Georgina | South Central Region |
| Shawanaga First Nation | Parry Sound | North Central Region |
| Shedden | St. Thomas | Southwest Region |
| Sheguiandah First Nation | Wikwemikong First Nation | North Central Region |
| Sheguindah First Nation | M'Chigeeng First Nation | North Central Region |
| Shelburne | Shelburne | South Central Region |
| Sherwood | Thessalon First Nation | North Central Region |
| Sheshegwaning First Nation | Gore Bay | North Central Region |
| Shillington | Matheson | Northeast Region |
| Shining Tree | Englehart | Northeast Region |
| Shoal Lake 40 First Nation | Kenora | Northwest Region |
| Shuniah | Thunder Bay | Thunder Bay Region |
| Simcoe | Brantford | South Central Region |
| Singhampton | Shelburne | South Central Region |
| Sioux Lookout | Sioux Lookout | Northwest Region |
| Sioux Narrows | Kenora | Northwest Region |
| Six Nations of the Grand River Territory | Brantford | South Central Region |
| Slate Falls First Nation | Sioux Lookout | Northwest Region |

| Community Name | Online Learning Centre | Region |
|-----------------------|----------------------------|----------------------|
| Smooth Rock Falls | Smooth Rock Falls | Northeast Region |
| Sombra | Wallaceburg | Southwest Region |
| South Bay Mouth | M'Chigeeng First Nation | North Central Region |
| South Baymouth | M'Chigeeng First Nation | North Central Region |
| South Bruce Peninsula | Kincardine | South Central Region |
| South Glengarry | Cornwall | Southeast Region |
| South Lancaster | Cornwall | Southeast Region |
| South Porcupine | South Porcupine | Northeast Region |
| South River | South River | North Central Region |
| Southampton | Kincardine | South Central Region |
| Spanish | Serpent River First Nation | North Central Region |
| Sparta | St. Thomas | Southwest Region |
| Spencerville | Cornwall | Southeast Region |
| Spragge | Serpent River First Nation | North Central Region |
| Springbrook | Madoc | Southeast Region |
| Springfield | St. Thomas | Southwest Region |
| Sprucedale | South River | North Central Region |
| St. Andrews | Cornwall | Southeast Region |
| St. Catharines | St. Catharines | South Central Region |
| St. Charles | St. Charles | North Central Region |
| St. Elmo | Bracebridge | Southeast Region |
| St. Isidore | Hawkesbury | Southeast Region |
| St. Jacobs | Woodstock | Southwest Region |
| St. Joseph | Sault Ste. Marie | North Central Region |
| St. Marys | Clinton | Southwest Region |
| St. Thomas | St. Thomas | Southwest Region |
| St-Albert | Hawkesbury | Southeast Region |
| Stayner | Shelburne | South Central Region |
| St-Eugène | Hawkesbury | Southeast Region |
| Stirling | Madoc | Southeast Region |
| Stirling Falls | South River | North Central Region |
| Stonecliffe | Mattawa | North Central Region |
| Stoney Creek | St. Catharines | South Central Region |
| Stoney Point | Windsor | Southwest Region |
| Straffordville | St. Thomas | Southwest Region |
| Stratford | Clinton | Southwest Region |
| Strathroy | St. Thomas | Southwest Region |

| Community Name | Online Learning Centre | Region |
|----------------------------|----------------------------|----------------------|
| Stratton | Rainy River | Northwest Region |
| Sturgeon Bay | Parry Sound | North Central Region |
| Sturgeon Falls | Sturgeon Falls | North Central Region |
| Sucker Creek First Nation | M'Chigeeng First Nation | North Central Region |
| Sudbury | Sudbury | Sudbury Region |
| Summer Beaver First Nation | Summer Beaver First Nation | Northwest Region |
| Sundridge | South River | North Central Region |
| Sutton | Georgina | South Central Region |
| Sutton West | Georgina | South Central Region |
| Swastika | Kirkland Lake | Northeast Region |
| Sydenham | Madoc | Southeast Region |
| Tamsworth | Madoc | Southeast Region |
| Tara | Kincardine | South Central Region |
| Tarzwell | Kirkland Lake | Northeast Region |
| Tavistock | Woodstock | Southwest Region |
| Tecumseh | Windsor | Southwest Region |
| Teeswater | Kincardine | South Central Region |
| Tehkummah | M'Chigeeng First Nation | North Central Region |
| Temagami | Haileybury | Northeast Region |
| Temiskaming Shore | Haileybury | Northeast Region |
| Terrace Bay | Terrace Bay | Northwest Region |
| Thamesville | Wallaceburg | Southwest Region |
| Thedford | Clinton | Southwest Region |
| Thessalon | Thessalon First Nation | North Central Region |
| Thessalon First Nation | Thessalon First Nation | North Central Region |
| Thorne | North Bay | North Central Region |
| Thornloe | Englehart | Northeast Region |
| Thorold | St. Catharines | South Central Region |
| Thunder Bay | Thunder Bay | Thunder Bay Region |
| Tilbury | Wallaceburg | Southwest Region |
| Tillsonburg | Woodstock | Southwest Region |
| Timmins | South Porcupine | Northeast Region |
| Tiverton | Kincardine | South Central Region |
| Tobermory | Kincardine | South Central Region |
| Torrance | Bracebridge | Southeast Region |
| Tory Hill | Haliburton | Southeast Region |
| Tottenham | Shelburne | South Central Region |

| Community Name | Online Learning Centre | Region |
|-----------------------------|-------------------------|----------------------|
| Townsend | Brantford | South Central Region |
| Tramore | Haliburton | Southeast Region |
| Trenton | Madoc | Southeast Region |
| Trout Creek | South River | North Central Region |
| Tupperville | Wallaceburg | Southwest Region |
| Tweed | Madoc | Southeast Region |
| Udora | Georgina | South Central Region |
| Uffington | Bracebridge | Southeast Region |
| Underwood | Kincardine | South Central Region |
| Uptergrove | Bracebridge | Southeast Region |
| Utterson | Bracebridge | Southeast Region |
| Uxbridge | Georgina | South Central Region |
| Val Caron | Sudbury | Sudbury Region |
| Val Gagne | Iroquois Falls | Northeast Region |
| Val Rita | Kapuskasing | Northeast Region |
| Val-Côté | Hearst | Northeast Region |
| Vanier | Orleans | Southeast Region |
| Vankleek Hill | Hawkesbury | Southeast Region |
| Verner | Sturgeon Falls | North Central Region |
| Victoria Harbour | Parry Sound | North Central Region |
| Vienna | St. Thomas | Southwest Region |
| Viriginiatown | Kirkland Lake | Northeast Region |
| Wahgoshig First Nation | Wahgoshig First Nation | Northeast Region |
| Wahnapitae | Sudbury | Sudbury Region |
| Wahnapitae First Nation | Sudbury | Sudbury Region |
| Wainfleet | St. Catharines | South Central Region |
| Walford | Massey | North Central Region |
| Walkerton | Kincardine | South Central Region |
| Wallaceburg | Wallaceburg | Southwest Region |
| Walpole Island First Nation | Wallaceburg | Southwest Region |
| Wardsville | St. Thomas | Southwest Region |
| Warkworth | Cobourg | Southeast Region |
| Warminster | Bracebridge | Southeast Region |
| Warren | St. Charles | North Central Region |
| Wasaga Beach | Shelburne | South Central Region |
| Wasauksing First Nation | Wasauksing First Nation | Northwest Region |
| Washago | Bracebridge | Southeast Region |

| Community Name | Online Learning Centre | Region |
|------------------------------|----------------------------|----------------------|
| Waterford | Brantford | South Central Region |
| Watford | Wallaceburg | Southwest Region |
| Waubaushene | Parry Sound | North Central Region |
| Wawa | Wawa | Northwest Region |
| Webbwood | Espanola | North Central Region |
| Welland | St. Catharines | South Central Region |
| Wellesley | Woodstock | Southwest Region |
| Wendover | Hawkesbury | Southeast Region |
| West Guilford | Haliburton | Southeast Region |
| West Lincoln | St. Catharines | South Central Region |
| West Lorne | St. Thomas | Southwest Region |
| Wheatley | Wallaceburg | Southwest Region |
| Whitchurch-Stouffville | Georgina | South Central Region |
| White River | White River | Northwest Region |
| Whitefish | Sudbury | Sudbury Region |
| Whitefish Falls | Espanola | North Central Region |
| Whitefish River First Nation | Espanola | North Central Region |
| Whitestone | Parry Sound | North Central Region |
| Wiarton | Kincardine | South Central Region |
| Wikwemikong First Nation | Wikwemikong First Nation | North Central Region |
| Wilberforce | Haliburton | Southeast Region |
| Williamsburg | Cornwall | Southeast Region |
| Williamstown | Cornwall | Southeast Region |
| Wilno | Haliburton | Southeast Region |
| Winchester | Cornwall | Southeast Region |
| Windermere | Bracebridge | Southeast Region |
| Windsor | Windsor | Southwest Region |
| Wingham | Clinton | Southwest Region |
| Woodington | Bracebridge | Southeast Region |
| Woodstock | Woodstock | Southwest Region |
| Worthington | Espanola | North Central Region |
| Wunnumun Lake First Nation | Wunnumun Lake First Nation | Northwest Region |
| Wyoming | Wallaceburg | Southwest Region |
| Zephyr | Georgina | South Central Region |
| Zurich | Clinton | Southwest Region |
| Updated – March 31, 2020 | | |